

# ECRI 2007<sup>★</sup>

*★ european conference on research infrastructures*

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# Foundations & Trusts

Diogo Lucena, ECRI 2007, Hamburg, 6 June

## Foundations & Trusts

MAKE CHOICES; SELECT TARGETS; CONCENTRATE  
RESOURCES

PRIORITIES

Setting  
Changing

FLEXIBILITY

ABILITY TO REDEPLOY

Foundations & Trusts

FORWARD LOOKING

TAKING RISKS

INNOVATING

INSTITUTION BUILDING

DIRECT ACTIVITIES vs GRANT GIVING

Partnerships

## Research Infrastructures

NEED FOR COMMON POLICY ON R.I.

CONDITION FOR E.R.A.

ESFRI ROADMAP (€14b)

“SINGLE SITED” vs “DISTRIBUTED” vs “VIRTUAL”

NATIONAL, INTERGOVERNMENTAL, COMMUNIAL

Ownership Management

Access

## Role of Foundations and Trusts

INVESTMENT vs RUNNING COSTS

TIME FRAME

Variable geometry

Time Horizon in politics

NATIONAL vs “EUROPEAN”

Regulations, tax laws

## Role of Foundations and Trusts

### INSTITUTIONAL DESIGN

Legal Status

Governance

### PARTNERSHIPS

Facilitators ?

Reducing and Spreading risks



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